Air Force Flight Test Center

Agile, Responsive & Competitive, Warriors Supporting Warriors
A Great Place to Live and Work

U.S. AIR FORCE

ACE of Transformation

Integrity - Service - Excellence

ACE Charter

AFFTC

Introduction

Charter

Relationships

Transformation

What Does an ACE Do?

Customer Support

The Acquisition Center of Excellence (ACE) is a multi-disciplined team of acquisition experts championing Agile Acquisition at the Air Force Flight Test Center

Change Agent for Agile Acquisition – Benchmark Center acquisition practices with a focus on reducing acquisition cycle time. Force change when necessary to make process more responsive to customer's needs.

Support the Customer - Train, advise, and assist throughout the acquisition process (cradle to grave)

Share Lessons Learned and Best Practices - Utilize Air Force ACE structure to assist in the development and deployment of tools, best practices, and lessons learned to the acquisition workforce.

The ACE manages the AFFTC Source Selection Facility.

ACE Relationships

AFFTC

Introduction

Charter

Relationships

Transformation

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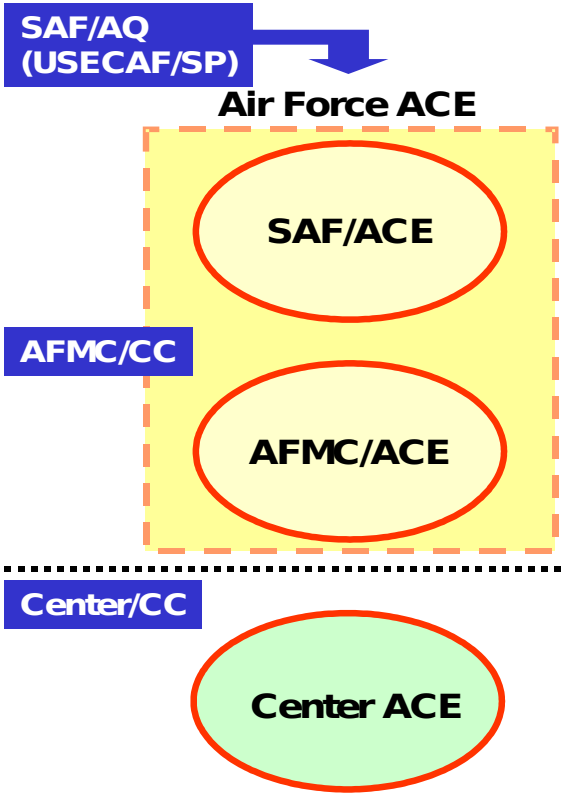

Roles

- Waivers – feed to AF policy
- "911" help to programs
- Industry pipeline
- Monitor change at Centers

Feed to Change Culture University

- Support to MAJ COMs
- Promulgation of best practices
- Just-in-time training
- Drive change at Centers – metrics
- Program support

- Re-engineering Center-level business practices
- Monitor / drive / execute change
- Promulgation of best practices throughout Center
- Lessons learned
- Just-in-time training
- Program support

I strongly believe we need to make significant changes in t procure and support our weapon systems, the center ACEs the heart of every procurement action. Gen Lyles AFMC/C

Transformation

AFFTC

Introduction

Charter

Relationships

Transformation

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Transformation:
"A process by which the military achieves and maintains asymmetric advantage through changes in operational concepts, organizational structure, and/or technologies that significantly improve warfighting capabilities or ability to meet the demands of a changing security environment."

"Business Transformation is a critical part of the larger topic of transformation of the Air Force….."

Transformation

AFFTC

Introduction

Charter

Relationships

Transformation

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"Transformation can be accomplished in various ways: by acquiring new technologies that perform new missions (DT&E/OT&E – Seamless Verification (SV)) or significantly improving old systems or processes;(acquisition) using existing capabilities in new ways; changing how the military is organized, trained (new acquisition policies, "just-in-time", initiatives, tools), and equipped.."

What Does an ACE Do?

AFFTC

Introduction

Charter

Relationships

Transformation

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Customer Support

- 11 Feb 02 AFMC Activation Plan
  - Help the acquisition community cut through burdensome, unproductive processes
  - Conduct training and implement innovations
- 15 Feb 02 AFFTC/CC Memo
- 7 Jun 02 AFMC/PK/AE Memo
  - Advisory services in acquisition matters and activities
  - Facilitating and assisting in document preparation
  - Challenge perceived impediments to streamlined acquisition processes
- 24 Jun 02 Approval of AFFTC ACE organization by HQ AFMC/XPM

What Does an ACE Do?

Introduction

Charter

Relationships

Transformation

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Customer Support

- SAF/AQ Memo, 04 Jun 02, "Reality-based Acquisition System Policy for All Programs"
  - Supercedes AFPD 63-1 (new version in the works)
  - Although the memo states that it only applies to ACAT programs, a SAF/ACE message of 19 Jun 02 stated it will be applied to all programs
  - Overarching objectives
    - Shortening the acquisition cycle time
    - Gaining credibility within and outside the acquisition community
  - Commander's intent
    - Primary mission: rapidly deliver capability that meets the warfighters' expectations
  - Evolutionary acquisition is the preferred acquisition strategy for achieving the commander's intent
  - Spiral development is the preferred process to execute the EA strategy except in those exceptional cases where it is possible to field a full capability in 18 months or less

What Does an ACE Do?

AFFTC

Introduction

Charter

Relationships

Transformation

What Does an ACE Do?

Customer Support

SAF/AQ Memo, 04 Jun 02, "Reality-based Acquisition System Policy for All Programs" (Cont.)

- Commander's Initial Guidance
  - Ensure full compliance with the law; however, over restrictive implementation of the law that goes beyond what is required in statute must be challenged.
  - Meeting our objective requires a shift from avoiding risk to managing it, and sometimes, simply accepting it.
  - Speed is important.
  - Credibility is essential.
  - Teaming among warfighters, developers/acquirers, technologists, testers, budgeters and sustainers must begin when the requirements are being defined, not after.
  - Solid systems engineering is required at the outset of a program to ensure a robust foundation and flexible architecture to accommodate future requirements.
  - Staffs at all levels exist to advise and assist with responsibilities.

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AFFTC

Introduction

Charter

Relationships

Transformation

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AFMC/AE Vision Statement (DRAFT)

Leading and institutionalizing business practice innovation across the Air Force

AFMC/AE Mission Statement (DRAFT)

We are a multi-disciplined team, established to challenge the status quo and champion new and innovative processes by augmenting field ACE organizations to accelerate and support the fielding and support of mission capabilities. We, in partnership with all customers and support to field ACE offices, accomplish this by identifying, developing and implementing new

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AFFTC

Introduction

Charter

Relationships

Transformation

What Does an ACE Do?

Customer Support

- Replace existing AST structure
- Report to Centers' Command Section
- Maintain functional relationship
  w/ HQ AFMC ACE – SAF ACE
- Manage AFFTC Source Selection Facility
- Agile Acquisition Focal Point Provide acquisition process and planning expertise to programs
- Promulgate best practices and innovative approaches to acquisition
- Waiver pipeline for acquisition guidance

What Does an ACE Do?

AFFTC

Introduction

Charter

Relationships

Transformation

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Customer Support

- **Benchmark Center acquisition related business practices and identify non-value added steps**
  - **Eliminate those steps**
  - **Raise issues you can't resolve**
- **Center's change-agent for all acquisition related processes**
  - **Reduce acquisition cycle time**
  - **Ensure customer's needs are fulfilled**

I expect this organization to engage every procurement actio and force change whenever possible. MGen Pearson AFFTC/

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AFFTC

Introduction

Charter

Relationships

Transformation

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- **Recent and Ongoing Actions**
  - Assistance to acquisition teams
    - Supply Re-compete, A-76 Cost Studies
  - Alternative Dispute Resolution (ADR)
  - Source Selection Facility
    - EZ-Source/Past Performance
  - Comments on new AFFARS/AFMCFARS, DOD 5000 Series, and AFPD 63-1 Draft
  - Roadblocks/Waivers/Challenge Status Quo
  - Seamless Verification - AFOTEC
  - Requirements development/definition
    - Facilitated Product
  - Training
    - Risk Management/Mitigation

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AFFTC

Introduction

Charter

Relationships

Transformation

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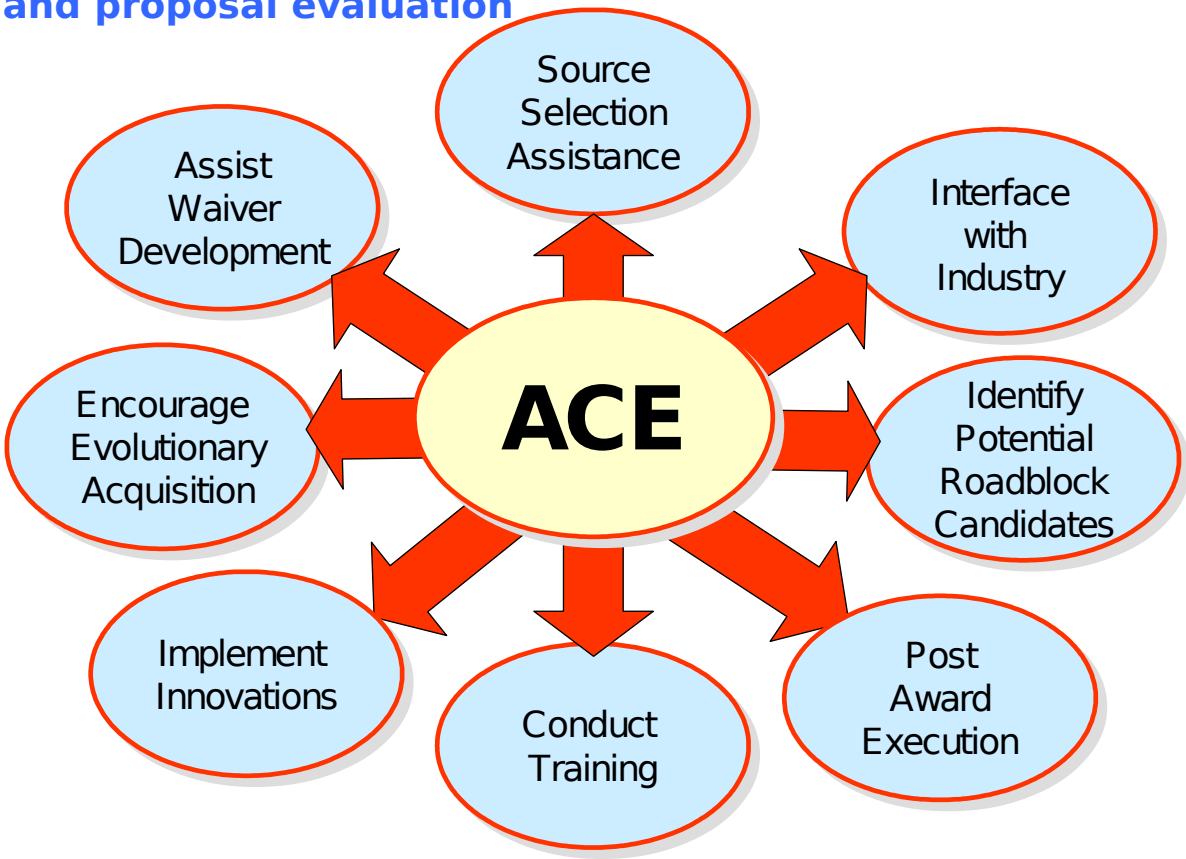
Customer Support

Market research, risk assessment, requirements definition, acquisition strategy, Request for Proposal development, and proposal evaluation



Acquisition Basics Conference

Industry Outlook Conference

Acquisition and Logistics Excellence Events

Alternative Disputes Resolution, Evolutionary Acquisition, Cost as an Independent Variable, DoD 5000, acquisition software tools